

JUNE
2026



CEO REPORT

Prepared for:

**NIAGARA DISTRICT
AIRPORT COMMISSION**

Prepared by:

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A NOTE FROM THE CEO

“When you are asked if you can do a job, tell ‘em ‘Certainly I can!’...then get busy and find out how to do it.” – Theodore Roosevelt

YCM staff have been busy doing the work over the last month. Welcoming Air Canada’s Landline service to our facility has been a wonderful opportunity for us to recapture and rethink on how we serve the general public here at the airport, and the general communities that surround us at large.

We have been sharing via social media – and included in this CEO’s report as well – the stories of the individuals that have spent the first week travelling through YCM to the world. While it may seem clichéd to suggest that the beginning of this service causes that significant of a pause for our facility and our staff – or even to suggest that a single service can do so – but it really is truth for our work in 2026.

We took the time to ponder what this window of opportunity was giving us, and the answer was that it was the chance to sharpen how we provide an incredible customer experience as Niagara re-introduces themselves to YCM...or meets us for the first time.

I could not be more proud of the ownership that our staff takes in the look and feel, and the experience that our passengers have in using Niagara District Airport. I hope you have the opportunity to swing by to visit, and to see some of the changes in person. We look forward to continuing that journey over the coming months.



Hot Topics



InterVISTAS

InterVistas | We have begun working with InterVistas on creating an air service strategy to support the continued progress of our Airport Redevelopment Project. An information and education session was held for Commissioners and Airport Liaison Committee members, followed up by a strategic session at the Commission meeting in May. Look forward to continued next steps in July.



Young Professional Nomination | Our very own Megan McRae was nominated for the Young Professional of the Year Award at the Niagara Business Association Awards, hosted by the Greater Niagara Chamber of Commerce. A fitting recognition capturing a busy first year at YCM, with an incredible amount of accomplishments in a short period of time – including unveiling our new website, quarterly and tenant newsletters, enhanced branding, government relations, and a brand new advertising program. Congratulations Megan!



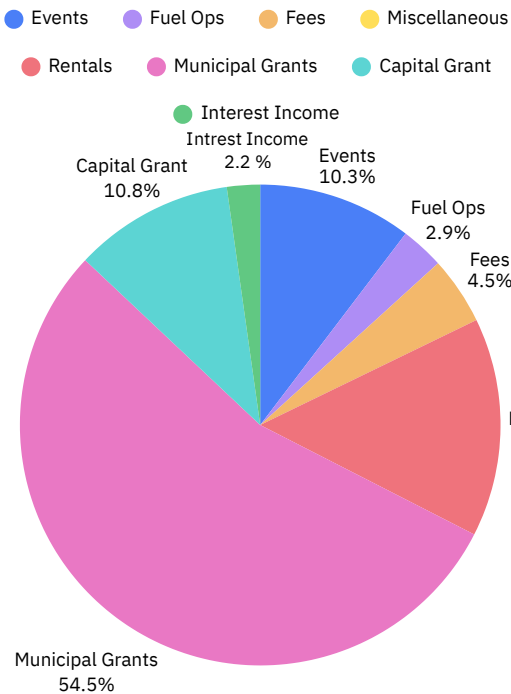
Air Canada - Landline | An incredible amount of eyes on YCM as we started this service in June. Most importantly, many passengers will pass through the facility in June alone, and we’re hopeful that continued marketing and word-of-mouth support will grow the service as we move forward!

FINANCIALS

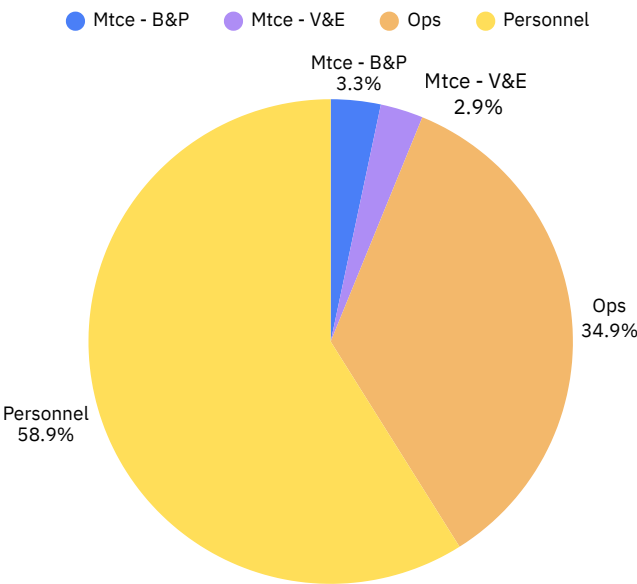
May Revenue and Expenses

Below is the May breakdown for revenue and expenses. Lower than expected landing and parking fees for the month of May. Small overages in property, building and personnel for May.

May Revenue Breakdown



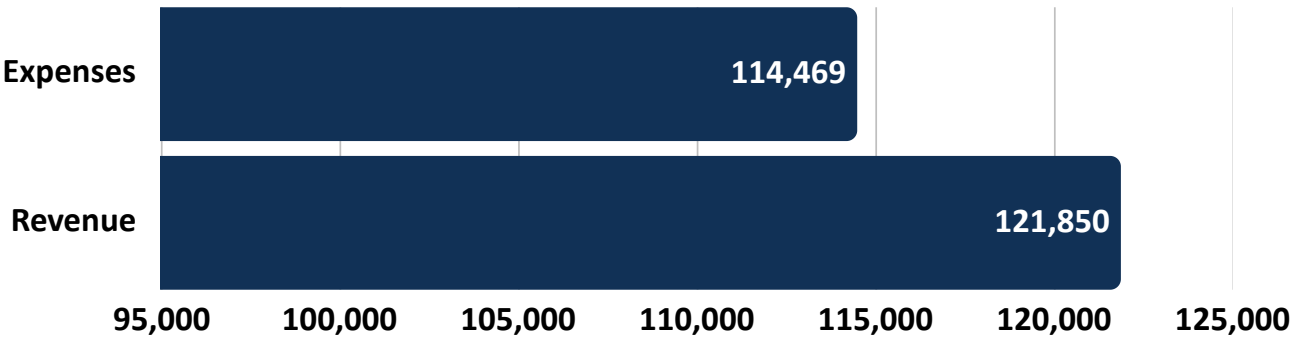
May Expense Breakdown



Monthly and Year-to-Date Revenue and Expenses

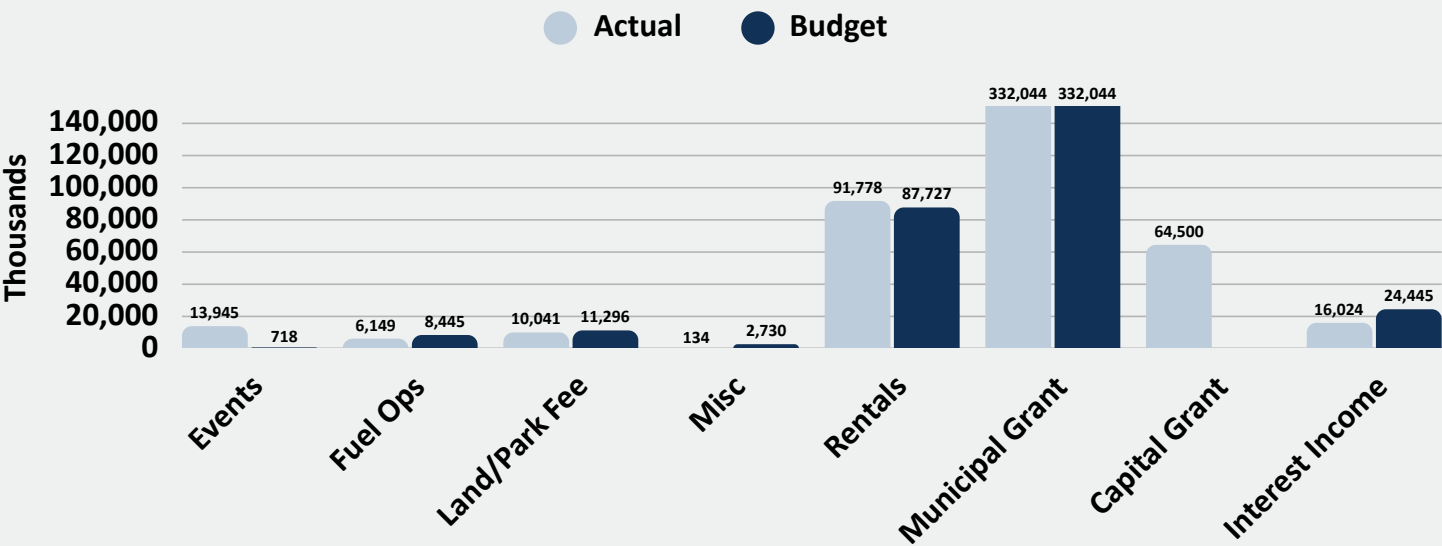
Below is year-to-date revenue and expense actuals. The difference between actual operations and budget is the transfer of Consulting work relating to ARP being transferred from capital to operations and is offset by an equal transfer to revenue. Maintenance equipment also required multiple unexpected repairs in the first quarter.

2026 Actuals (Monthly) - Operating Income

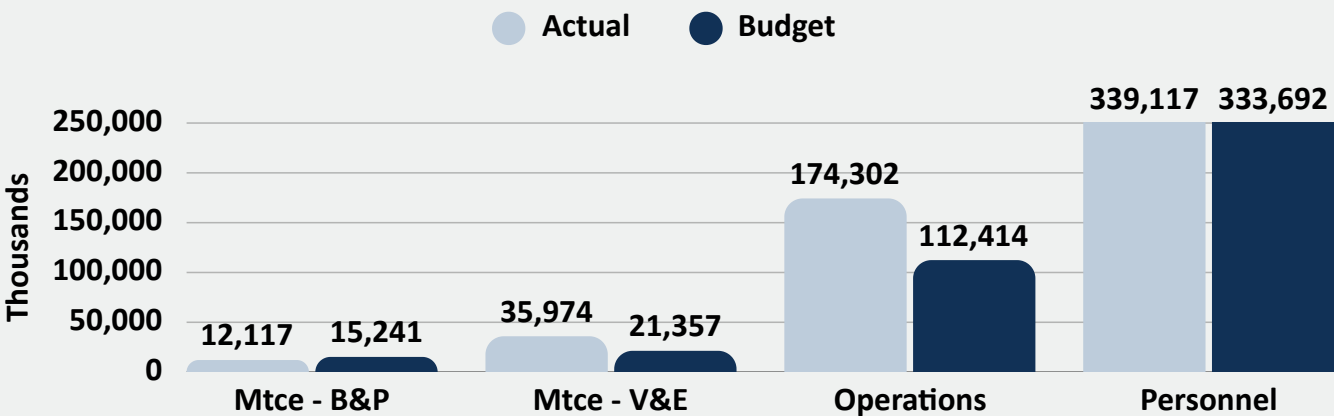


FINANCIALS

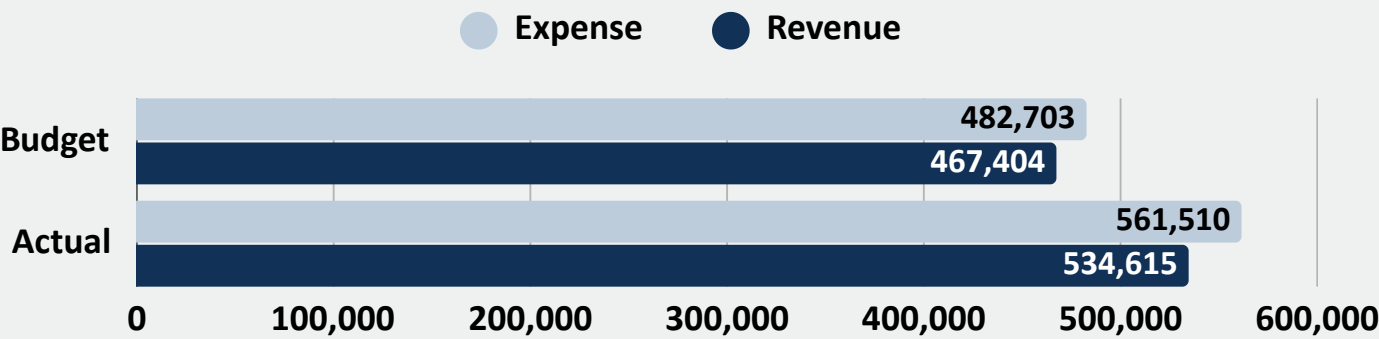
Year-to-Date Revenue vs Budget



Year-to-Date Expense Actuals vs Budget



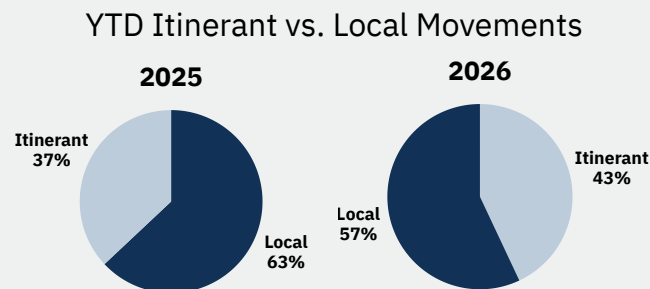
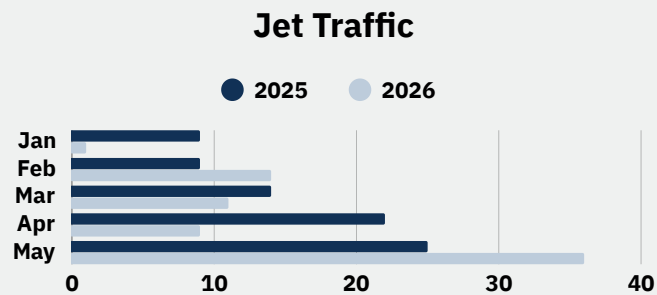
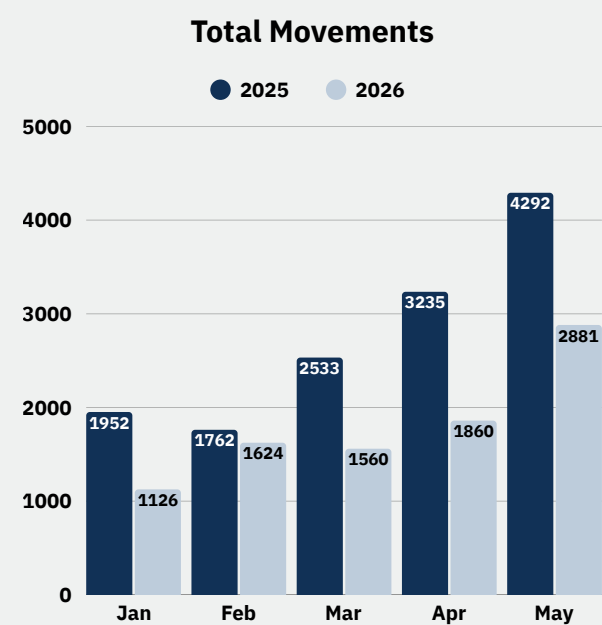
2026 Budget vs Actual Variance



OPERATIONS

Movements

Our May 2026 movements are down 34% compared to our May 2025 movements. Over the month of May we had a total of 2,881 movements.



Highlights



The wayfinding project is underway, and stakeholder conversations will be happening in the coming weeks to determine which tenants will want their signs displayed and which will not. The staff have ordered internal wayfinding signage to aid in passenger navigation on the property within the terminal building. New signage will be installed upon its arrival inside and outside of the building.



In early June, staff attended the Building Linkages in Emergency Management Conference, hosted by Niagara West Emergency Management. Topics discussed included cybersecurity and attacks, emergency response in health care, St. John Ambulance, and how to respond within the first hour. Some ideas were taken and will be worked upon to bring back to the airport/aviation space to enhance our emergency preparedness and response.

OPERATIONS

For the launch of Air Canda/Landline, many improvements have been made to aid in the passenger experience within the airport environment.

The Water fill station is up and running, a new flag pole proudly flying the Canadian flag is beside the building, three new benches outside along with the two Adirondak chairs, and the Air Canada office that has resulted in Air Canada providing a custom desk in the coming weeks for their space.

On Thursday June 11, the operations team travelled to Kitchener Waterloo International Airport (YKF) for a tour and learning opportunity of their operations. YKF staff showed us around their Combined Services Building and fire services.

The parking lot project is completed, Rankin Construction was awarded the project from the City of Niagara Falls. The scope of the project was to build a new area of parking along the Allied Hangar, which was completed, and to have the sidewalk extended towards the Allied parking lot. The lots are all connected via sidewalk making it a safe access point for staff and public. Additionally, new lighting, catch basin, concrete bumpers, landscaping and signage were installed.

On Wednesday June 10, there was an accident that involved airport property. The road sign at Highway 55 was damaged and needs major repairs. Everyone involved in the accident was cleared by paramedics at the scene and no one was transported to hospital. Our insurance company will be in touch with the sign company to ensure prompt repairs.

Silverline is near the final completion of their project with the Town of Niagara-on-the-Lake. They have completed their final regrading and hydro seeding will not take place until the fall as the product will not germinate on the clay area. The swales and ditches will be done now to ensure draining and no erosion of the areas. Silverline will be demobilizing the site in the coming days and weeks.



Capital Projects

Crack Sealing	In Progress		50%
Roadway Signage	In Progress		50%
Wayfinding (Airport Signage)	In Progress		10%
Maintenance Equipment	In Progress		60%

Deferred: CAP19-72 - Fence 06 Threshold, CAP19-81 - Fuel Pad, CAP20-88 - Fence 06 Threshold, CAP21-03 - Fuel Pad

COMMUNICATIONS & COMMUNITY

Highlights

Our new website is officially live! The site reflects our fresh and bold new branding – showcasing who the airport is today and where we are headed in the future. In addition to providing essential information for pilots and private charter operators, the website highlights our Master Plan, Airport Redevelopment Project, business development opportunities, tourism and visitor information, and more. It also acts as a vital communication and engagement tool, with a central news/media blog, a commission section housing meeting agendas and minutes, and an integrated contact form which separates inquiries by category for enhanced levels of customer service. We invite you to explore the new site at www.niagaradistrictairport.ca.

To support the launch of Air Canada this week, our staff are handing out gift bags to our first 100 travellers, which include branded cookies, airport swag, and passes to a local winery and local attractions. We are thankful to Henry of Pelham and the Niagara Parks Commission for partnering with us on this initiative. We are also posting traveller spotlight stories on our social media channels, highlighting where our passengers are from, and where they are headed. We have seen significant engagement online – with positive to neutral tone.

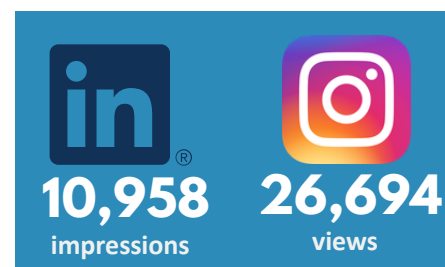
We were also thrilled to unveil our new historical exhibit in the terminal, called “The Airport and the Second World War,” curated by Kathleen Powell, Curator from St. Catharines Museum. We extend our sincere thanks to the Museum and the City of St. Catharines for their partnership on this project, as well as to Mayor Siscoe, Commissioners Mona Patel and Mark Stevens, museum staff, and Mike Neave of the St. Catharines Flying Club for joining us at the unveiling.

We have received an update from the Ministry of Transportation’s Air Feasibility Study working group, which is beginning the early stages of its work. The group will be reaching out to arrange a stakeholder consultation meeting, and we look forward to sharing further updates with the Commission as the process moves forward.

Other notable engagements over the past month include a presentation by the CEO to the Greater Niagara Chamber of Commerce Board of Directors on the airport’s redevelopment plans and the need for enhanced air access in Niagara, as well as our staff attending the Niagara 5000 press conference hosted by Niagara Parks last week.

Community Connection

We were pleased to sponsor and attend the Niagara-on-the-Lake Chamber of Commerce’s cross-border Lunch With Leaders – Canadian Edition event last month.



Tenant Bulletin

June 2026

Quarterly Newsletter

2026 Q2

Media

Niagara District Airport connects to Air Canada's Global network with new motorcoach service

New Second World War exhibition unveiled at Niagara District Airport

FIRST DEPARTURE



NICK



Nick, a Queen's University student, made the trip from Vancouver to #Niagara to spend the week with his girlfriend. After a memorable visit, he headed home with Air Canada The Landline Company, out of #YCM. See you next visit, Nick!

ABBY & DAVE



Meet Abby, a recently retired travel agent, and her husband Dave! from Port Dalhousie. They are headed to their vacation home in Greece!

PASSENGER SPOTLIGHT

JOHN & KATHY



Meet John and Kathy! This duo from Town of Niagara-on-the-Lake are all checked in and headed to City of Winnipeg

LINDA



Meet Linda! A St. Catharines resident, she was dropped off at #YCM just minutes from home, checked in to her Air Canada The Landline Company trip with ease, and was quickly on her way to visit her mom in Nova Scotia! Happy travelling, Linda!

HEATHER & JIM

Heather and Jim from Welland are headed from YCM to Portugal with Air Canada and The Landline Company! Wishing you both an amazing trip — we can't wait to welcome you back when you return.

