

M A Y
2026



CEO REPORT



Prepared for:

**NIAGARA DISTRICT
AIRPORT COMMISSION**

Prepared by:

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A NOTE FROM THE CEO

A different month, with a similar conversation. Weather continues to be a significant challenge in providing days that are beneficial for flying. As you can see from our movement data, this has had an impact on all facets of our operations and users, from general aviation and flight school traffic, to tourism related flights and charter operations as well.

Despite the ongoing trials with mother nature, we have continued to push forward on all business and operational fronts. We have been engaged with the Province on the plans for the Skyway build, with what we believe to be good news coming back in the weeks and months to come as they look to provide us with an aeronautical assessment of the plans. Additionally, we have had a number of discussions with the Premier's Office and the Ministry of Transportation regarding the Airport Redevelopment Project, and hope to have good news in the coming weeks regarding working collaboratively on the next steps in getting dollars to support pre-design work.

Lots of work in getting prepared for the Air Canada / Landline introduction in a month's time. From marketing

communications, and operational readiness, you have a report before you today highlighting those efforts. Layered on to that is the work we have begun with interVISTAS in pulling together a cohesive air service strategy, which began at Committee last week.

We have worked in partnership with all three of our municipal partners for various items. The City of St. Catharines and the museum unveiled an exhibit in the terminal this month; the Town of Niagara-on-the-Lake continues to finalize the work on the airport grading project this month, and the City of Niagara Falls is beginning the improvements to our parking lot as well.

Looking forward to one of the more (or most) exciting beginnings in recent time for the airport in the coming month, and appreciate the support of all in getting us there.



Hot Topics



Niagara Business Leadership Series | On May 7 we hosted the Niagara Business Leadership Series in conjunction with the Greater Niagara Chamber of Commerce, with the airport being joined by Economic Development leadership from Niagara Region and Business Development staff from Air Canada in discussing the future of air travel in Niagara. A packed house and lots of interest. A great partnership!



heliSIX | Great Lakes Helicopters is branching out with their new brand, heliSIX, looking to attract Toronto-based tourists looking for relatively local experiences via helicopter. They are promoting a host of Niagara travel experiences, using Niagara District Airport as the launching point once here in Niagara. We will be seeing marketing and visibility in the terminal building starting shortly.

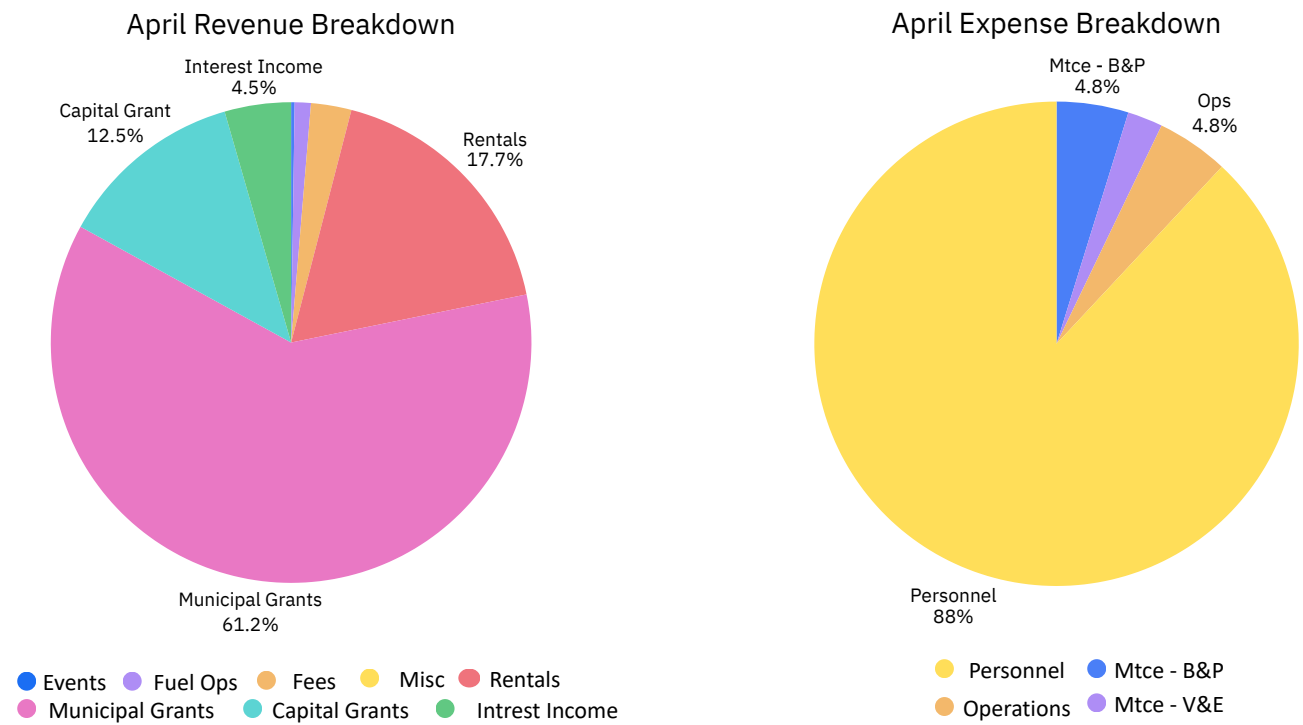


NOTL Chamber of Commerce - Business of the Year | Humbled to be recognized by the Niagara-on-the-Lake Chamber of Commerce as a finalist for their "Business of the Year" award. We believe it is a true recognition of the work that we have been actively doing this year in attracting new audiences and business to the airport, and sharing our broader vision of relevance for the facility to Niagara. We did not win...but truly thankful to even make the final foursome with a number of other hard-working and talented businesses.

FINANCIALS

April Revenue and Expenses

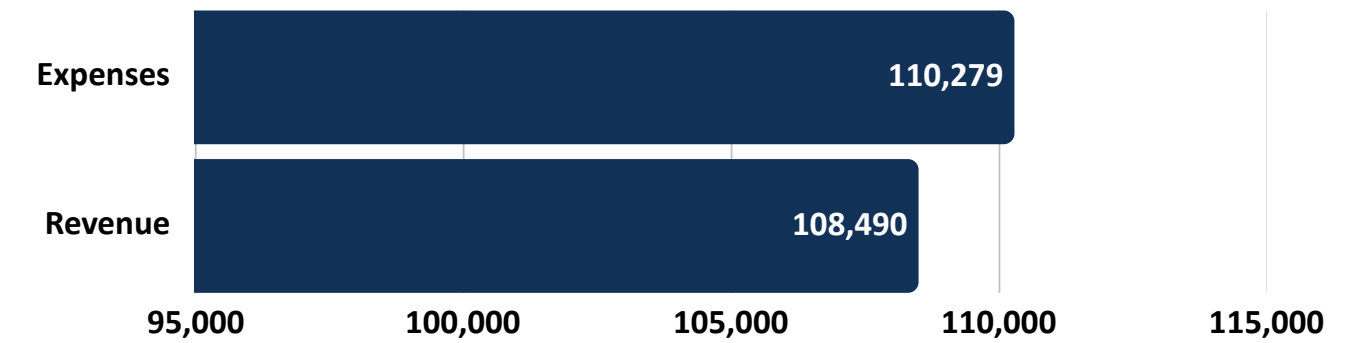
Below is the April breakdown for revenue and expenses. Lower than expected landing and parking fees for the month of April. Small overages in property, building and personnel for April



Monthly and Year-to-Date Revenue and Expenses

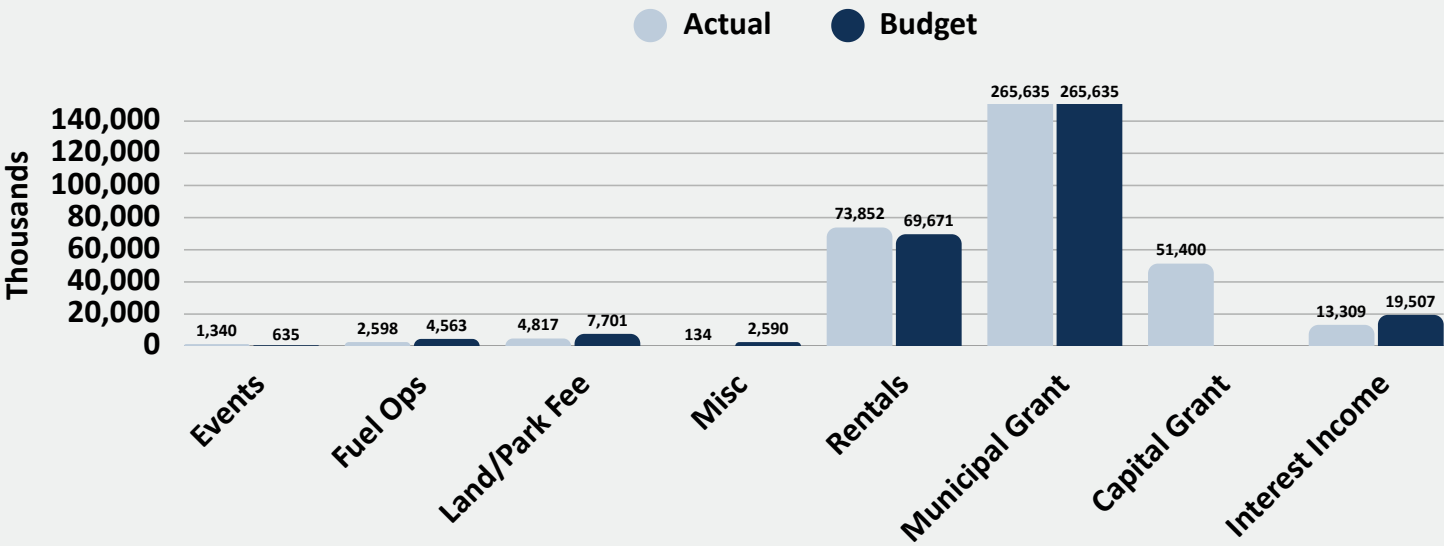
Below is year-to-date revenue and expense actuals vs budget. The difference between actual operations and budget is the transfer of Consulting work relating to ARP being transferred from capital to operations and is offset by an equal transfer to revenue. Maintenance equipment also required multiple unexpected repairs in the first quarter.

2026 Actuals (Monthly) - Operating Income

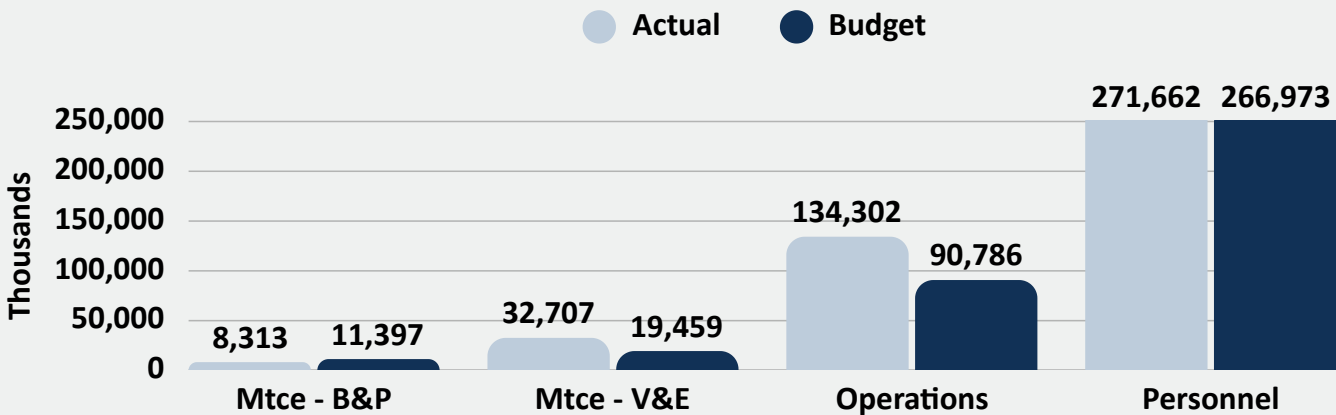


FINANCIALS

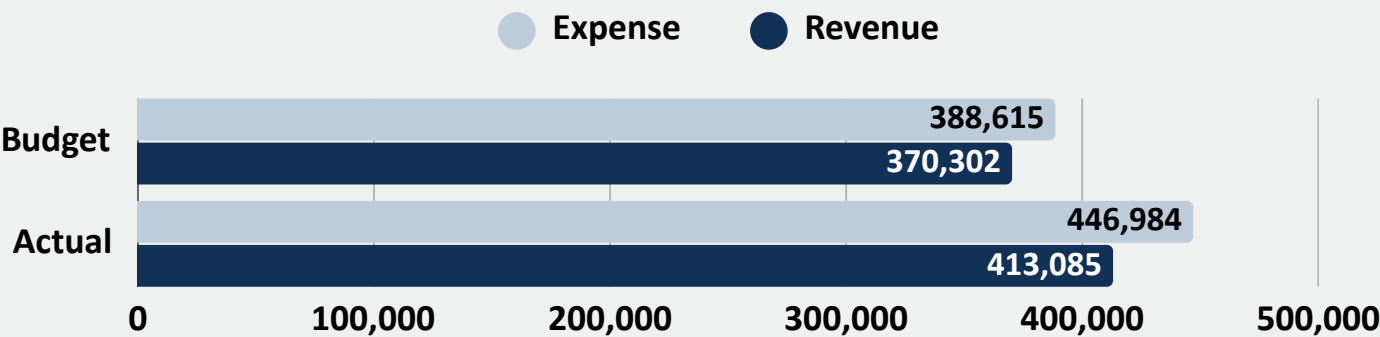
Year-to-Date Revenue vs Budget



Year-to-Date Expense Actuals vs Budget



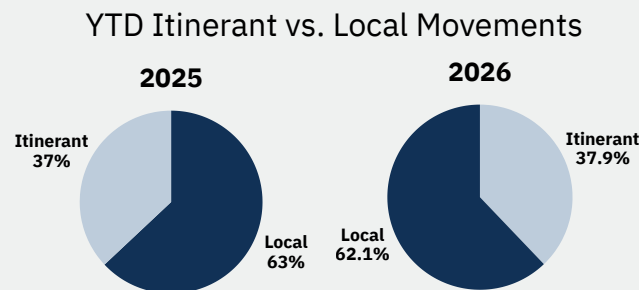
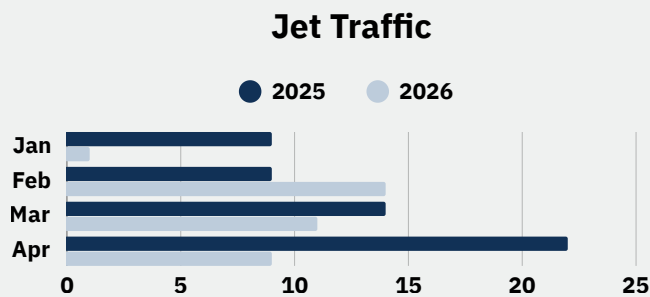
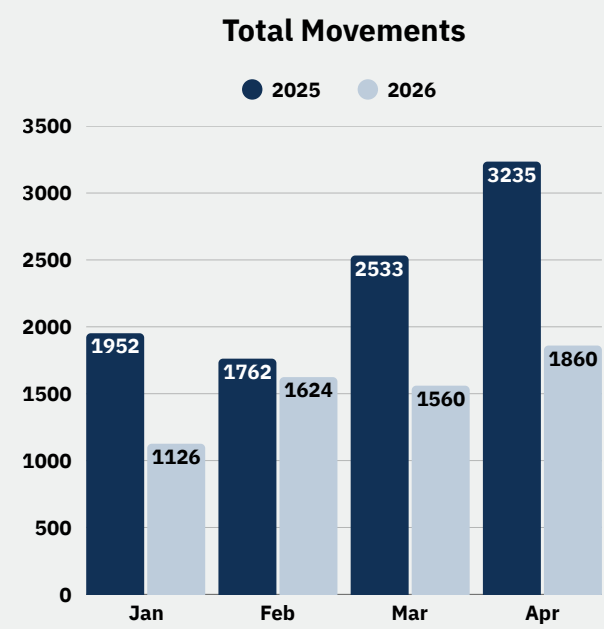
2026 Budget vs Actual Variance



OPERATIONS

Movements

Our April 2026 movements are down 35% compared to our April 2025 movements. Over the month of April we had a total of 1,860 movements.



Highlights



This month has brought a great deal of activity and exciting developments across the airport property and operation. Highlights have included multiple arrivals of the C130 Hercules aircraft, external agency training sessions, and preparations for the busy summer operations season.

The C130 Hercules visited the airport several times in support of CARES/CASARA and Canadian Coast Guard training exercises within the region. During these exercises, the aircraft conducted search-and-rescue training patterns over the lake in coordination with CARES/CASARA teams and the Coast Guard.



Maintaining a safe and secure airport environment remains a top priority, and ongoing training plays a critical role in achieving this goal. This month, several external agencies completed annual training sessions led by our Airport Operations Coordinator, Larry Coplen. Due to regular staff turnover within partner organizations, refresher and onboarding training is essential.

OPERATIONS

Agencies participating included the Royal Canadian Mounted Police (RCMP), Canada Border Services Agency (CBSA), and the Canadian Coast Guard.

Airport staff have also transitioned into the summer operations season, with grounds maintenance activities now in full swing. In addition to routine maintenance, coyote holes are being repaired more frequently, and all seasonal equipment is being inspected and prepared for operational readiness. Winter operations equipment is also undergoing review and maintenance to address any deficiencies identified at the end of the previous season, ensuring readiness ahead of the October operational start.

Passengers and visitors will soon notice the early stages of the new parking lot project taking shape. Rankin Construction began mobilizing equipment on-site on May 19 and 20, including the delivery of project signage and the first pieces of machinery. Preparatory work is now underway, with the project currently anticipated to be completed by the June 15 deadline.

The Air Canada/Landline initiative has continued to progress, although some challenges have arisen regarding the final layout and configuration of the office space. Visitors to the terminal will notice modifications to the counter area, including the removal of the lower counter section to accommodate a weigh scale installation. From a technology standpoint, Bell has been onsite to install fibre optic infrastructure servicing the office area. While some final details and installations remain outstanding, all components are expected to be fully operational well in advance of the June 15 launch date.



Capital Projects

- The 2026 Crack Sealing project RFQ has gone out and closed. Niagara Cracksealing was lowest bidder.
- The Highway 55 road sign RFQ has closed. Stanco was the lowest bidder.
- Small maintenance equipment has been purchased e.g. a new lawnmower, washer/dryer. The keycard access for the maintenance shop and field electrical centre for approval at our Commission meeting.

Crack Sealing	In Progress		25%
Roadway Signage	In Progress		30%
Wayfinding (Airport Signage)	In Progress		10%
Maintenance Equipment	In Progress		50%

Deferred: CAP19-72 - Fence 06 Threshold, CAP19-81 - Fuel Pad, CAP20-88 - Fence 06 Threshold, CAP20-89 - Fence Displacement Rwy19, CAP21-03 - Fuel Pad

COMMUNICATIONS & COMMUNITY

Highlights

Staff recently had a follow up meeting with Premier's Office staff to discuss next steps for the Airport's in-year funding request. Staff also had a number of meetings with the Building Ontario Fund and Canada Infrastructure Bank (CIB) to provide overviews on our Airport Redevelopment Project and to identify possible funding opportunities.

The St. Catharines Museum exhibit has been installed in the terminal. The exhibit highlights activities of the St. Catharines Flying Club during the Second World War through a collection of authentic photographs and captions. An official unveiling and media announcement will take place on June 11 at 1 p.m. We hope you can join us!

The Airport sponsored Niagara-on-the-Lake's Lunch with Leaders event on May 21, where our CEO provided opening remarks, highlighting YCM's significance in the NOTL and greater Niagara community, the Airport Redevelopment Project, and the Air Canada Landline service. This was a beneficial cross-border discussion to be part of.

Staff are preparing for the launch of the Airport's new website, expected to go-live in the next few weeks. A preview of the site will be presented at the upcoming Commission meeting. The new website includes a custom Commissioner portal for accessing Commission and Committee meeting materials. Training on the new system will be provided at a later date and there are no immediate changes to current procedures for accessing meeting materials.

Lastly, marketing efforts for the Air Canada Landline service continue, with staff recently completing a photo/video shoot featuring the Air Canada bus. The first campaign video is expected to be released in the coming weeks.



6%



in followers



19%



in followers

Community Connection

Last month, Tim Hicks filmed a music video for his new single, "The Pilot," at the St. Catharines Flying Club.



Tenant Bulletin

May 2026

Quarterly Newsletter

2026 Q2

Media

Niagara District Airport Recognizes
Emergency Preparedness Week

Skies Magazine - Niagara District
Airport Recognizes Emergency
Preparedness Week

Canadian Aviation - Niagara District
Airport Recognizes Emergency
Preparedness Week